# Public Hospital District 3 of Pacific County
# Ocean Beach Health
# BOARD OF COMMISSIONERS MEETING
# August 27, 2026

| AGENDA | DISUSSION / CONCLUSION | RECOMMENDATIONS / ACTION / FOLLOW-UP |
|---|---|---|
| CALL TO ORDER | The Public Hospital District 3 of Pacific County Board of Commissioners Meeting was called to order August 27, 2026, at 4:00pm by Nancy Gorshe.<br><br>Commissioner's present:<br>Nancy Gorshe, Chairperson<br>Ariel Smith, Secretary, Commissioner<br>Elise Chayet, Commissioner<br>Sandy Stonebreaker, Commissioner<br>Madeline Matson, Commissioner<br><br>Also, Present<br>Merry-Ann Keane, CEO (Zoom)<br>Brenda Sharkey, CNO<br>Dr. Gerald Weaver, Chief of Medical Staff<br>Eric Volk, CFO<br>Tammie Jefferies, Chief of Staff<br>Christine Bighaus, Sr. Director of Risk Compliance<br>Carol Zahorsky, Sr. Director of Communications<br>Jennifer Barth, Controller<br>Eddie Hillard, Ilwaco Mayor<br>Sally & Jerry Macy, OBH Foundation | |
| Comments from Citizens and Guests | None | |
| CONENT AGENDA<br>Agenda<br>August | | A motion to approve the Consent Agenda Sandra Stonebreaker; Elise Chayet seconded. The motion passed |

| | | |
|---|---|---|
| Leadership Communication OBH | | by unanimous vote. |
| Board Education | Education: 7 Highly Effective Habits – Habit 6 & 7 presented by Stacey Brown. | |
| Board Calendar | Board Meeting Committee Schedule: Meetings will be held via Zoom and In-Person<br>Capital Projects Committee – 8/6/2026 11:00am<br>Foundation Meeting – 8/12/10 1:00pm<br>Environment of Care – 8/18/26 2:00PM<br>Quality Committee – 8/19/2026 12:00PM<br>Strategic Planning Committee – 8/20/26<br>Finance Committee – 8/20/2026<br>Government Relations Committee – 8/20/2026<br>Board Meeting - 8/27/2026at 4:00PM | |
| Medical Staff | Medical Staff –<br>Credentialing: Reappointments: Tele-Radiologist<br>Appointment:<br>Dr. Yousaf, Cardiology Consulting 2 years<br>Dr. Younas, Consulting 2 years | A motion to approve the appointments were made by Ariel Smith; Elise Chayet seconded. The motion passed by unanimous vote. |
| Quality Report | Quality Report: Elise shared the committee reviewed several policies: PRA policy, Gastric Tube Placement policy. The committee also reviewed the WSHA dashboard data. Jenessa, RD gave a presentation. They looked at the Quality Metrics dashboard. Christine presented the Executive Summary and Scorecard, highlighting successes and opportunities. The ED Bounce Back meeting was productive and an effect on ED return visit measures is anticipated as meetings continue monthly. | |
| Foundation | Carol reported the Lions Club International donated $12,500 towards the Long Beach Clinic. | |
| EOC Report | Sandy referred to EOC report. | |
| Strategic Planning | | |
| | Madeline Matson, Board of Commissioner announced her resignation. Madeline has been a commissioner for 11 years. She shared she will stay on until the commissioners choose a new commissioner. Nancy will work with Tammie on getting the position posted and a timeline. | |
| Capital Projects Committee | Elise referred to Merry-Ann for her report. | |
| Government Relations Committee | The application for the UW Residency Program was submitted today. We are continuing to explore the Residency program using the RHTP funds. | |
| Finance Report July | Eric Volk presented the July Finance report.<br><br>July Vouchers:<br>69122 thru 69462 Total Distribution Accounts Payable $1,759,387.15 | A motion to approve the July vouchers was made by Ariel |

General Account – including ACH Transactions & Wires
6040 & 6041
Net Wages including direct deposit transactions $2,344,405.66
**Total: $4,275,697.91**

**July Finance Review**

Operating Margin 1.4%
Total Margin 5.6%
Unrestricted days cash on hand: 63
Inpatient Admissions: 18
Inpatient Length of Stay: 3.95
Swing Bed Admits: 0
Swing Bed Length of Stay: 9.01
Acute Patient Days: 134
Swing Bed Patient Days: 0
Net A/R Days: 79

| | | | | | |
|---|---|---|---|---|---|
| **6/30/2026** | | **Month-End** | **6,992,493** | 65 | Days/Cash |
| | | | | | |
| | | Inflow (remits) | 2,680,546 | | |
| | | Outflow (AP/Projects) | (761,952) | | |
| | | Payroll/Benefits | (1,472,035) | | |
| | | Misc (340b/SNAP) | 139,119 | | |
| | | **MTD (net)** | **585,679** | | |
| | | | | | |
| **7/23/2026** | | **Cash Balance** | **7,578,172** | 70 | Days/Cash |
| | | | | | |
| July/August | SNAP Estimate | | 281,970 | | |
| 2025 MCR Cost Report Receivable | | | 995,762 | | |
| 2026 Medicare Lump Sum (estimated) | | | 400,000 | | |
| | | | | | |
| 12/31/2025 | Gross AR | 9,419,907 | | 51 | Days/AR |
| 7/23/2026 | Gross AR | 15,888,165 | | 85 | Days/AR |
| | Variance | **6,468,258** | | | |
| | | | | | |
| | Estimated Net (50%) | | 3,234,129 | | |
| | | | | | |
| | Projected (July/Aug) | | **12,490,033** | 116 | Days/Cash |
| | | | | | |
| | | | | | |
| Date | Gross Charges MTD | Month-End Projection | | | |
| 7/23/2026 | 4,665,463 | 6,574,062 | | | |
| | | | | | |
| Previous July Max (2025) | | 6,644,159 | | | |
| Previous all-time Max (July of 2025) | | 6,644,159 | | | |

Cash decreased by $(38k). Net accounts receivable decreased by $254k Non-depreciable capital assets increased by $353k due to ongoing projects. AP decreased due to timing of check run. Net Patient Revenue was above budget by $383k for the month of July. Total

Smith; Sandra Stonebreaker seconded. The motion passed by unanimous vote.

Operating revenue was above budget by $343k for the month of July.

- July 2025:
  - Gross Rev: $6.644 million
  - Net Rev: $3.326 million
  - Oper Rev: $3.542 million
  - YTD GPR: $40.368 million
  - Increase of $2.28mill
- July 2025:
  - Op Exp: $3.502 million
  - Op Income: $40k
  - Non-Op Rev: $194k
  - Net Position: $235k
  - YTD Net Position: $(1.404)M

2024 Charity Care Total: $635,000: $52,917/month
2025 Charity Care Total: $907,809: $75,651/month
2026 YTD Charity Care Average: $52,587

| Sum of Amount | Months (Post Dt) | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| FC w ACA Plans | Jan | Feb | Mar | Apr | May | Jun | Jul | Grand Total | YTD | PY YTD % |
| Medicare | 1,975,233 | 2,522,100 | 2,635,938 | 2,698,161 | 2,506,383 | 2,568,433 | 2,791,313 | 17,697,561 | 41% | 43% |
| Medicare HMO | 872,586 | 963,918 | 1,075,396 | 1,085,483 | 1,029,261 | 1,185,787 | 1,059,101 | 7,271,532 | 16% | 16% |
| Medicaid HMO | 722,945 | 966,110 | 1,013,015 | 1,020,237 | 1,003,350 | 972,551 | 926,043 | 6,624,251 | 14% | 13% |
| Commercial | 474,889 | 564,687 | 475,936 | 492,391 | 532,515 | 582,762 | 687,621 | 3,810,801 | 10% | 9% |
| ACA Plan | 401,523 | 323,550 | 404,886 | 474,001 | 436,515 | 451,775 | 534,743 | 3,026,994 | 8% | 8% |
| OTHER GOVERNMENT | 221,735 | 275,454 | 315,793 | 229,433 | 301,072 | 354,995 | 464,744 | 2,163,226 | 7% | 6% |
| Self-Pay | 224,304 | 217,598 | 245,503 | 243,576 | 208,547 | 247,187 | 274,316 | 1,661,032 | 4% | 4% |
| Worker's Comp | 36,052 | 51,340 | 29,764 | 35,409 | 35,620 | 21,447 | 44,748 | 254,382 | 1% | 1% |
| Medicaid | 14,311 | 14,075 | 12,681 | 14,716 | 25,617 | 18,178 | 18,217 | 117,796 | 0% | 0% |
| Other | 1,820 | | | | | 18,016 | 164 | 20,000 | 0% | 0% |
| **Grand Total** | **4,945,399** | **5,898,833** | **6,208,914** | **6,293,407** | **6,078,881** | **6,421,133** | **6,801,009** | **42,647,575** | **100%** | **100%** |
| ACA % | 8.12% | 5.48% | 6.52% | 7.53% | 7.18% | 7.04% | 7.86% | 7.10% | | |
| | | | | | | | | | | |
| 2025 Monthly ACA | 432,241 | 481,233 | 422,914 | 406,659 | 409,039 | 359,895 | 518,000 | **3,029,982** | | |
| 2025 Monthly Gross Re | 5,963,715 | 5,586,041 | 5,592,578 | 5,501,185 | 5,616,176 | 5,464,642 | 6,644,159 | **40,368,497** | | |
| ACA % | 7.25% | 8.61% | 7.56% | 7.39% | 7.28% | 6.59% | 7.80% | 7.51% | | |
| | | | | | | | | | | |
| Year-over-Year $$ | (1,018,316) | 312,792 | 616,335 | 792,221 | 462,705 | 956,491 | 156,850 | **2,279,078** | | |
| Year-over-Year % | 82.92% | 105.60% | 111.02% | 114.40% | 108.24% | 117.50% | 102.36% | 105.65% | | |

Bonus Structure for Providers:Merry-Ann proposed to the board adding a Bonus Structure for Providers. This would be an incentive for them to help build their patient numbers each year.

Nancy asked for a motion to approve the Provider Bonus Structure; Madeline Matson moved the motion; Sandra Stonebreaker seconded, all in favor. Approved.

**Ocean Beach Health**
**Provider Bonus Structure (Scheduled Visits)**

| | Base Visits | Base +1 Visits | Base +2 Visits | Base +3 Visits | Base +4 Visits |
|---|---|---|---|---|---|
| Day | 16 | 17 | 18 | 19 | 20 |
| Week* | 64 | 68 | 72 | 76 | 80 |
| Month | 256 | 272 | 288 | 304 | 320 |
| Year** | 3,072 | 3,264 | 3,456 | 3,648 | 3,840 |
| Base Compensation | $XXX,XXX | $XXX,XXX | $XXX,XXX | $XXX,XXX | $XXX,XXX |
| Bonus | - | 2,500 | 5,000 | 7,500 | 10,000 |
| **Total** | **$XXX,XXX** | **$XXX,XXX** | **$XXX,XXX** | **$XXX,XXX** | **$XXX,XXX** |

*Avg Weekly Total Based on 36-Hour Clinic Week
** 48 Total Weeks/Or Adjustable Based on Provider's Agreed Upon Schedule

CEO Report

The District's work building a foundation to grow into the future is reaping solid rewards. Financials are starting to rebound after implementation of our revenue cycle contract change in January; new providers are coming online across clinics to increase access; and bond and District funded construction projects are moving forward.

Financials: With the close of July, OBH has closed the FY negative variance (by $11K)! The OBH team continues to work with R1 to ensure reduced AR and recovery of billed receivables. Work on all aspects of the CMS Price transparency CAP has been completed. RHTP funds have been applied for through WSHA for the purchase of a new CT scanner; we are awaiting HCA/CMS approval before the contract is signed.

Operations and Capital Projects: The HVAC project has one HVAC installed with the second to follow. The OR upgrade is in the exploration phase with our current contractors. The Express Care project is underway. The Long Beach clinic is complete. The MRI project will come online as funding becomes available through the USDA.

Staff Experience and Culture: Q3 culture pulse survey will be released to all staff this month. A provider retreat is being planned for October.

| | | |
|---|---|---|
| | **Patient Experience and Access:** Oly Cardiology group has been signed they will be joining us in October, once per week, onsite. A new Internal Medicine Hospitalist has been signed for OBH, starting in November. A Pediatric NP will be joining the LBC in December, and the Pediatrician will be joining us in January; an Express care provider for LBC will be starting in October. OBH continues to explore a Rural Residency program with UW.<br><br>**Governmental Affairs and Strategic Partnerships:** External funding and partnership opportunities continue to develop. RHTP funds are being accessed through the RNEP program, WSHA, TRC, and we have applied for RHTP funds to further explore the Residency program.<br><br>Congresswoman Marie Gluesenkamp Perez will visit OBH on August 21st. Secretary Worsham will attend OBH and the ribbon cutting at LBC on August 27th. Advocacy continues with local, state, and federal representatives.<br><br>Merry-Ann announced she received an email today about the WSU residency program; we applied for $96k and they sent a message saying they will grant us $135k<br><br>The Employee Engagement Pulse survey is out and reminders have been sent and we have already exceeded last year's numbers.<br>Oly Cardiology – We have signed contract and they will begin in October. They will be in the clinic once a week and be on for consulting for the hospital.<br>Pediatric PA will begin in a couple of weeks. He will be practicing at the LB clinic seeing walk in pediatrics. We are still waiting for a contract from Providence on the Pediatrician.<br>Starting September 1, OBH will have 24/7 Security. We are in the process of converting ED Room 5 into a Psych room. | |
| Other Reports | None. | |
| Public Participation | None. | |
| Adjournment | Nancy Gorshe asked for a motion to adjourn the general meeting; Elise Chayet made a motion; Ariel Smith seconded; all were in favor. Meeting adjourned at 5:06pm | |

Submitted and signed by: Tammie Jefferies, Chief of Staff 8.27.26