Public Hospital District 3 of Pacific County
Ocean Beach Health
BOARD OF COMMISSIONERS MEETING
November 20, 2025

AGENDA	DISUSSION / CONCLUSION	RECOMMENDATIONS / ACTION / FOLLOW-UP
CALL TO ORDER	The Public Hospital District 3 of Pacific County Board of Commissioners Meeting was called to order November 20, 2025, at 4:01pm by Ariel Smith. Commissioner's present: Nancy Gorshe, Chairperson Ariel Smith, Secretary, Commissioner Elise Chayet, Commissioner (Zoom) Madeline Matson, Commissioner Sandy Stonebreaker, Commissioner Also, Present Merry-Ann Keane, CEO Eric Volk, CFO Wipfli Tammie Jefferies, Chief of Staff Dr. Weaver, Chief of Medical Staff Christine Bighaus, Sr. Director of Risk Compliance Carol Zahorsky, Sr. Director of Community Engagement Sanjula Singh, Controller Terri Morris, HIM/IT Manager	
CONENT AGENDA Agenda October Leadership Communication	No discussion	A motion to approve the Consent Agenda Sandra Stonebreaker; Madeline Matson seconded. The motion passed by unanimous vote.
Board	Board tour: Completed Lab expansion and Nurses Station and Pharmacy.	

Communication	Nancy talked about preparing for Merry-Ann's evaluation. Tammie will send to the board her 2025 goals and it will be finalized at the December board meeting.	
Board Calendar	Board Meeting Schedule: Meetings will be held via Zoom and In-Person Ad-Hoc Bond Funds Utilization – 12/2/25 10:00AM Foundation Meeting – 12/10/25 1:00PM Environment of Care – 12/16/25 2:00PM Quality Committee – 12/17/25 12:00PM Strategic Planning Committee – TBD Finance Committee – TBD Board Meeting - 12/18/25 at 4:00PM	
Medical Staff	Medical Staff – Reappointment: Dr. Ameet Brahmavar, Emergency Medicine Courtesy 2 years Dr. Matthew Frank, Pathology Consulting 2 years Appointments: Dr. Scott Rewinkel, Tele-Stroke Consulting 2 years Dr. Steven Winter, Tele Radiology Consulting 2 years Dr. Robert Toltzis, Cardiology Dopl Consulting 2 years Dr. Andrea Moore, Tele Radiology Consulting 2 years	A motion to approve the appointments and reappointments Ariel Smith; Sandra Stonebreaker seconded. The motion passed by unanimous vote.
Quality Report	Quality Report: Elise gave a brief recap of the Quality Meeting. 5 policies were reviewed.	
Foundation	Carol referred to the report that was sent out. The foundation agreed to donate towards the ED. The Pacific County Foundation has their giving campaign happening	
EOC Report	Sandy reported AVADE training will be given out to everyone. There will be level one and level two trainings. MMS class job and survey readiness.	
Strategic Planning	Nancy reported on the Strategic Planning Retreat. It went very well and they now have a strategic plan for 2026. Sandy would like to be on the Community Family advisor committee. The board also added a governance committee. Ad Hoc – they reviewed the projects and are looking forward to meeting with Sanjula and Eric to get a better perspective of the projects and funds.	
Projects Sub Committee	Elise reported: Ad Hoc – they reviewed the projects and are looking forward to meeting with Sanjula and Eric to get a better perspective of the projects and funds.	
Finance Report October	Eric Volk presented the October Finance report. September Vouchers: 66726 thru 67020 Total Distribution Accounts Payable $1,555,041.73 General Account – including ACH Transactions & Wires 6021 thru 6023 Net Wages including direct deposit transactions $2,802,652.12	A motion to approve the October vouchers was made by Madeline Matson; Nancy Gorshe seconded. The motion passed by unanimous vote.

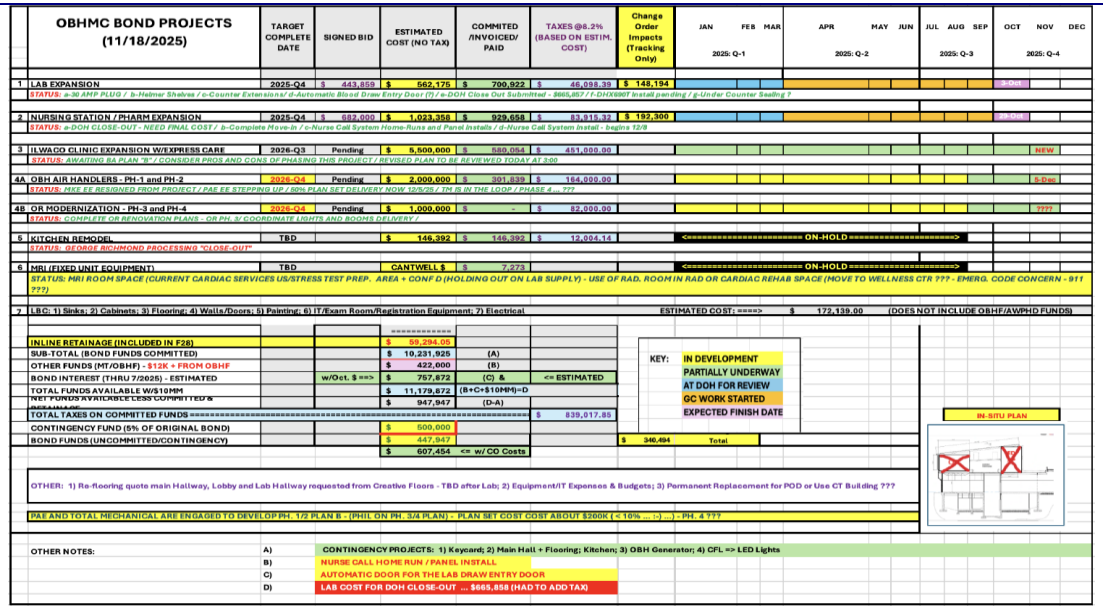
	Total: $4,357,693.85 October Operating Margin 1.1% Total Margin 6.1% Unrestricted days cash on hand: 112 Inpatient Admissions: 11 Inpatient Length of Stay: 4.04 Swing Bed Admits: 8 Swing Bed Length of Stay: 25.67 Acute Patient Days: 84 Swing Bed Patient Days: 50 Days in Net A/R Days: 54 Debt Service Coverage: .39 Inpatient Revenue: $610,286 YTD: $6,816,641 Outpatient Revenue: $4,917,173 YTD: $46,997,116 Clinic Revenue: $484,003 YTD: 3,791,728 Charity Care: $107,024 YTD: $755,153 Cash decreased by $351k. Net accounts receivable increased by $139k. Non-depreciable capital assets increased by $112k due to bond projects. Accured payroll decrased $604k due to increased days in the payroll accrual and timing of payroll. Accrued compensated absences decreased due to changes in PTO policy. Net patient revenue was 5% below budget for the month of October. Net 340B Pharmacy activity had a negative variance of $105K for the month of September. Total operating revenue was below budget by $39k for the September. Op Exp: $3.423 million Op Income: $52k Non-Op Rev: $212k Net Position: $159k Total operating expenses was above budget by 1% for the month of October. Total non-operating revenue had a negative variance of 9% and total increase in net position of $219k for the month of October.	
Levy Ordinance 2026	Resolution 2025-08	A motion to approve Resolution 2025-8 was made by Ariel Smith; Madeline Matson seconded. The motion passed by unanimous vote.

2026 budget:

	Adopted 2024 Budget	Adopted 2025 Budget	2022 Actual	2023 Actual	2024 Actual	Sept 2025 YTD	2025 Annualized	Final 2026 Budget	VARIANCE	VARIANCE %
Patient Service Revenue										
Inpatient	$ 11,230,892	$ 10,086,766	10,404,386	10,692,211	9,265,302	6,206,355	8,275,140	8,651,486	376,346	4.4%
Outpatient	55,200,566	59,486,839	46,850,002	51,331,642	54,048,835	42,079,943	56,106,591	58,950,012	2,843,421	4.8%
Clinic	5,115,528	5,057,423	4,424,642	4,749,803	4,801,187	3,307,725	4,410,300	5,509,976	1,099,676	20.0%
Total Patient Revenue	**71,546,987**	**74,631,028**	**61,679,030**	**66,773,656**	**$68,115,324**	**51,594,023**	**68,792,031**	**73,111,474**	**4,319,443**	5.9%
Other Operating Revenue	816,373	789,297	720,612	622,506	$855,695	956,765	1,275,687	1,318,138	42,451	3.2%
Deductions & Allowances	(34,842,193)	(35,809,204)	(30,462,600)	(34,707,598)	(31,976,757)	(25,162,575)	(33,550,100)	(33,631,278)	(81,178)	0.2%
Total Operating Revenue	**37,521,166**	**39,611,121**	**31,937,042**	**32,688,564**	**$36,994,262**	**27,388,213**	**36,517,617**	**40,798,334**	**4,280,717**	10.5%
Salaries & Wages	17,619,089	18,515,713	14,414,534	17,077,627	18,474,171	14,496,045	19,328,060	21,288,404	1,960,344	9.2%
Employee Benefits	5,330,813	5,552,149	4,423,942	5,120,397	5,835,305	4,805,145	6,406,860	6,628,926	222,066	3.3%
Pension Expense - GASB 6768	247,200	35,046	(123,483)	79,595	25,769	180,000	240,000	244,800	4,800	2.0%
Professional Fees	2,119,767	2,625,971	2,180,532	2,523,631	2,526,288	1,780,181	2,373,575	2,421,049	47,474	2.0%
Supplies	2,552,245	2,380,317	2,930,485	2,549,280	2,401,907	1,683,309	2,244,412	2,265,198	20,786	0.9%
Utilities	384,004	368,328	473,158	488,146	360,273	268,630	358,173	371,224	13,051	3.5%
Purchased Services	6,427,424	7,162,322	5,418,399	6,699,176	6,921,439	4,733,038	5,810,717	5,815,176	4,459	0.1%
Repairs & Maintenance	411,060	407,960	251,255	418,686	350,935	502,284	669,712	598,773	(70,939)	-11.8%
Depreciation	776,749	950,074	1,115,273	1,120,660	908,123	703,135	937,513	996,265	58,751	5.9%
Insurance	503,616	537,457	417,357	504,106	525,486	410,297	517,063	535,000	17,937	3.4%
Lease & Rentals	150,194	163,099	139,559	18,464	163,049	182,854	243,805	302,007	58,202	19.3%
Other Direct Expenses	954,561	903,754	778,332	921,994	912,210	716,075	954,767	1,097,582	142,816	13.0%
Total Operating Expenses	**37,476,722**	**39,602,189**	**32,419,343**	**37,521,762**	**39,404,955**	**30,460,993**	**40,084,657**	**42,564,405**	**2,479,747**	5.8%
OPERATING INCOME(LOSS)	**44,444**	**8,932**	**(482,301)**	**(4,833,198)**	**(2,410,693)**	**(3,072,780)**	**(3,567,040)**	**(1,766,071)**	**1,800,969**	
Regular Levy	1,326,600	1,355,900	1,253,471	1,289,739	1,323,638	1,014,585	1,352,780	1,384,450	31,670	2.3%
Bonds	580,000	537,363	-	-	566,376	394,940	526,587	559,363	32,776	5.9%
Timber Tax	59,552	86,994	73,553	54,091	82,173	40,930	54,573	55,118	545	1.0%
Donations		3,212	-	-	9,699	31,465	41,953	42,794	841	2.0%
Grants	600,000	71,798	2,879,204	206,921	61,142	71,601	95,468	164,378	68,910	41.9%
Interest Expense	(601,645)	(593,776)	(125,642)	(90,326)	(646,077)	(384,138)	(512,184)	(522,429)	(10,245)	2.0%
Interest Earnings	633,804	910,862	321,087	843,748	1,022,479	597,382	796,509	609,331	(187,179)	-30.7%
Total Non-Operating Revenue	**2,598,312**	**2,372,352**	**4,401,673**	**2,304,173**	**2,419,430**	**1,766,765**	**2,355,687**	**2,293,005**	**(62,681)**	-2.7%
TOTAL REVENUE	**$ 2,642,756**	**$ 2,381,284**	**3,919,372**	**(2,529,025)**	**8,737**	**(1,306,015)**	**(1,211,353)**	**526,934**	**1,738,288**	

Bond Projects:

A motion to approve the 2026 Budget was made by Ariel Smith; Sandra Stonebreaker seconded. The motion passed by unanimous vote.

		
Bond Projects	Bond Projects: Ilwaco clinic expansion: Merry-Ann reported they have three new plans from the architect – she has discussed with the providers and teams and the chosen option is C. OR project will be divided into Four A and Four B: It will be $2 million for air handlers. Hopefully by the end of the month the plan will be sent to DOH for approval and then it will go out to bid.	
CEO Report	Merry-Ann reviewed the 2026 Strategic Plan with the board. She requested the board to approve it. The Board has just completed our strategic plan for 2026; despite the known (and unknown) challenges facing healthcare in the upcoming year, I am genuinely excited about the future of OBH! We are expanding services in the District through our Women's and service line and expanding our footprint across the District. Financials: The Board will be presented with the 2026 District budget this month. Wipfli is currently working on the RHC status for the new Long Beach Clinic, to be open in January of 2026. Funds flow for the ACO for the year of 2024 should result in a positive payment to the District of approximately $180K! Staff Experience: This month I have spent time job shadowing some of our teams. I job shadowed both Facilities (Terminating cables is much harder than it looks! And did you know that the whole Hospital building is inspected every single morning- including the roof!) as well as Environmental Services (We have a folding machine(contraption) that helps	A motion to approve the 2026 Strategic Plan was made by Sandra Stonebreaker; Elise Chayet seconded. The motion passed by unanimous vote.

	the team fold all of the blankets and sheets in the District! And cleaning patient rooms takes approximately one hour each!) Each team does amazing work each day- Thank you! Patient Experience: Access continues to be a priority for our community. One new Women's Health ARNP has been hired, and we are currently hiring a Peds NP. We will have a pediatrician join us next summer that will work in our clinic one day per week. Physician/Provider recruitment continues for both locums and permanent providers. Bond Projects: The Lab expansion is complete and the Nursing unit and Pharmacy refresh will be completed by November 14th. We continue in the design/costing phase for the Clinic Expansion/ Express Care Project. The HVAC project will be headed to design/project review in late November. Governmental Affairs: The RHTP grant was submitted by the State. We are awaiting the funding announcement. The grant submitted does not go solely to Rural Hospitals in the State rather will be parsed out to government FTE, tribes, and support services for rural patients. It will remain to be seen what if any monies that rural hospitals such as OBH will receives.	
Public Participation	None	
Adjournment	Nancy asked for a motion to adjourn the general meeting; Ariel Smith made a motion; Madeline Matson seconded; all were in favor. Meeting adjourned at 5:26pm	

Submitted and signed by: Tammie Jefferies, Chief of Staff 11.20.25