Public Hospital District 3 of Pacific County
Ocean Beach Health
BOARD OF COMMISSIONERS MEETING
March 26, 2026

AGENDA	DISUSSION / CONCLUSION	RECOMMENDATIONS / ACTION / FOLLOW-UP
CALL TO ORDER	The Public Hospital District 3 of Pacific County Board of Commissioners Meeting was called to order March 26, 2026, at 4:00pm by Nancy Gorshe. Commissioner's present: Nancy Gorshe, Chairperson Ariel Smith, Secretary, Commissioner Elise Chayet, Commissioner (Zoom) Madeline Matson, Commissioner (Zoom) Sandy Stonebreaker, Commissioner Also, Present Merry-Ann Keane, CEO Brenda Sharkey, CNO Eric Volk, CFO - Wipfli Tammie Jefferies, Chief of Staff Brendan Burns, Sr. Director of Clinics Christine Bighaus, Sr. Director of Risk Compliance Carol Zahorsky, Sr. Director of Community Engagement Sanjula Singh, Controller Terri Morris, HIM/IT Manager	
CONENT AGENDA Agenda March Leadership Communication	No discussion	A motion to approve the Consent Agenda Madeline Matson; Sandra Stonebreaker seconded. The motion passed by unanimous vote.
Board Education	Just Culture Education: Christine Bighaus Board self-evaluations – Reviewed and discussed: It was recommended to have more public	

	involvement. Madeline commented about doing more public meetings outside of the regular meetings. More public experiences – continually be out in the public. Attend Medical Staff meetings monthly to engage more in the Medical Staff. Begin board rounds with the staff. It was discussed to add to the pulse survey – if they would be interested in having staff / board round tables. Nancy talked about having the WSHA Shorts added after the Franklin Covey education is complete. Financial issues: recommended having a mid-year check-in for budget assumptions. District Board Bylaws: discussion: Revised Section 2.3.1.1 Regular Board meetings. Recommended change: 2.3.1.1. <u>Regular Meetings</u> 1. Call to order. 2. Comments of Citizens and Guests: Comments are limited to items on the meeting agenda. Comments are restricted to a time limit of 3 minutes per guest. 3.. Consent Agenda • Reading and approval of minutes the minutes of last regular meeting and intervening special meetings. • Approval of Agenda • Leadership Team Report 4. Reports and business of the district. A. Board Communication and Education B. Medical Staff C. Quality D. Other Reports • OBH Foundation. • Environment of Care. • Strategic Planning. • Capital Projects. • Government Relations. E. Finance • Vouchers, payroll and write-offs. F. Executive Sessions may be called if needed per RCW 42.30.110. G. Adjournment.	A motion to approve the Bylaws was made by Ariel Smith; Elise Chayet seconded. The motion passed by unanimous vote.
Board Calendar	Board Meeting Schedule: Meetings will be held via Zoom and In-Person Capital Projects Committee – 4/2/26 2:30pm Foundation Meeting – 4/8/26	

	Environment of Care – 4/21/26 2:00PM Quality Committee – 4/15/26 12:00PM Strategic Planning Committee – 4/16/26 Finance Committee – 4/16/26 Government Relations Committee – 4/16/26 Board Meeting - 4/23/26 at 4:00PM	
Medical Staff	Medical Staff – Dr. Van Etten, Emergency Medicine 2 Years Courtesy Status Dr. Jurkiewicz, Emergency Medicine 2 Years Courtesy Status Dr. Derry, Emergency Medicine 2 Years Courtesy Status Dr. Weaver, General Surgery 2 years Active Status Dr. Weaver emphasized on OBH needs more primary care providers. Merry-Ann shared they are currently working with recruiters. Primary Care physicians nationwide are hard to fill positions. OBH has hired 4 mid-levels.	A motion to approve the Appointments / Reappointments was made by Sandy Stonebreaker; Madeline Matson seconded. The motion passed by unanimous vote.
Quality Report	Quality Report: Elise shared the committee reviewed and approved policies. They looked at the Quality Metrics dashboard.	
Foundation	Carol reported there was no meeting in March.	
EOC Report	Sandy reported they did their regular monthly testing. Working on getting the new boiler installed. Projects are ongoing	
Executive Session	Nancy Gorshe announced at 4:45pm they will be going into an Executive session until 5:00PM Pursuant RCW 42.30.110(1)(i) to discuss potential litigation with legal counsel. Regular session resumed at 5:00PM	Action: Follow council advice. A motion to approve the action was made by Ariel Smith; Madeline Matson seconded. The motion passed by unanimous vote.
Strategic Planning	Nancy shared the WSHA PAC program is now open. For more information visit the website.	
Capital Projects Committee	Elise reported: they reviewed the project's spreadsheet. Express groundbreaking is scheduled for April 10th.	
Finance Report February	Eric Volk presented the February Finance report. February Vouchers: 67818 thru 68018 Total Distribution Accounts Payable $983,257,.67 General Account – including ACH Transactions & Wires 6028 thru 6029 Net Wages including direct deposit transactions $1,967,671.62 Total: $2,950,929.29 February Operating Margin -5.5% Total Margin -1.5% Unrestricted days cash on hand: 85 Inpatient Admissions: 20	A motion to approve the February vouchers was made by Madeline Matson; Ariel Smith seconded. The motion passed by unanimous vote.

	Inpatient Length of Stay: 4.19 Swing Bed Admits: 0 Swing Bed Length of Stay: 0 Acute Patient Days: 106 Swing Bed Patient Days: 0 Days in Net A/R Days: 70 Debt Service Coverage: ..31 Inpatient Revenue: $580,851 YTD: $1,040,066 Outpatient Revenue: $4,911,404 YTD: $8,973,922 Clinic Revenue: $406,578YTD: 830,244 Charity Care: $56,163 YTD: $02,623 Cash decreased by $(882k). Net accounts receivable increased by $1.2mill Non-depreciable capital assets decreased by $892k as projects were placed into service. Accured payroll increased $195k due to increased days in the payroll accrual and timing of payroll. Net patient revenue was 5% below budget for the month of february. Net 340B Pharmacy activity had a negative variance of $94K for the month of January. Total operating revenue was below budget by $165k for the February. Gross Revenue: $5.586 million Net Revenue: $2.968 million Operating Revenue $2.996 million Total operating expenses was slightly abovebudget by $2.8k for the month of January. Total non-operating revenue had a negative variance of 41% for the month of January. Op Exp: $3.405 million Op Income: $(408)k Non-Op Rev: $46k Net Position: $(205)	
Bond Projects	Bond Projects: Nursing/Pharmacy and Lab projects are complete; HVAC the work is underway. The groundbreaking for Express Care will be April 10, 2026	
CEO Report	As 2026 moves into its third month the District is finally seeing movement with some of the projected changes from 2025. RHTP funds planning is underway; revenue cycle is coming online; behavioral health is expanding across our District; and bond projects are coming to fruition. What exciting times. Financials: February was a better month than January but still at best the District was revenue neutral for the month. OT continues to be an issue for the District. Patient access is being expanded with the addition of (3) permanent providers. Staff Experience: Franklin Covey 7 Habits training has just completed its second month of staff training with positive feedback. Healthcare Access is being unified throughout the	

	District under one leader, cross training is currently underway; leadership job shadowing is also underway. The District is celebrating "Provider's Day" on March 30th. Patient Experience: The Patient Rounding project has been initiated and is being well received by patients and leaders alike. The District's first "Lunch and Learn" was held this month and was well attended by the community. Our next Lunch and Learn is scheduled for April. Bond/Capital Projects: The HVAC project is underway; the HVACs have been ordered. The Express Care project is posted for bid. The Long Beach Clinic phase two construction has been started and is expected to be completed in the first part of May. Governmental Affairs: The RHTP funds allotment has been approved by WSHA; there is no allocation amount identified for the District at this time. OBH has applied for RHTP funding through the TRC but project approvals and amounts have not yet been decided. Both allocations from WSHA and the TRC are only for the first funding year. Continuing with recruiting. We have hired 1 Physician Assistant, 1 Nurse Practitioner, and 1 Physician Assistant for Express Care. OBH is continuing the Franklin Covey education to all staff and it is going remarkably well. National Providers Day is March 30th. Governmental affairs: the RHTP funds are being released but not anticipating seeing it until summer.	
Other Reports	Family Advisory Committee: Christine reported the meetings are going well. There will be a different focus each month. Next month will be on rust and communication.	
Public Participation	Public asked about recruitment and retention for providers, do OBH get feedback on travelers. Do you know if there will be any Medicare cuts? WSNA Representative commented on how well the WSNA contract negotiations are going. They are here to support the hospital.	
Adjournment	Nancy Gorshe asked for a motion to adjourn the general meeting; Madeline Matson made a motion; Elise Chayet seconded; all were in favor. Meeting adjourned at 5:32pm	

Submitted and signed by: Tammie Jefferies, Chief of Staff 3.26.2026