Public Hospital District 3 of Pacific County
Ocean Beach Health
BOARD OF COMMISSIONERS MEETING
February 26, 2026

AGENDA	DISUSSION / CONCLUSION	RECOMMENDATIONS / ACTION / FOLLOW-UP
CALL TO ORDER	The Public Hospital District 3 of Pacific County Board of Commissioners Meeting was called to order February 26, 2026, at 4:01pm by Ariel Smith. Commissioner's present: Nancy Gorshe, Chairperson (Zoom) Ariel Smith, Secretary, Commissioner Elise Chayet, Commissioner (Zoom) Madeline Matson, Commissioner Sandy Stonebreaker, Commissioner Also, Present Merry-Ann Keane, CEO Brenda Sharkey, CNO Eric Volk, CFO Wipfli Tammie Jefferies, Chief of Staff Brendan Burns, Sr. Director of Clinics Christine Bighaus, Sr. Director of Risk Compliance Carol Zahorsky, Sr. Director of Community Engagement Sanjula Singh, Controller Terri Morris, HIM/IT Manager	
CONENT AGENDA Agenda February Leadership Communication	No discussion	A motion to approve the Consent Agenda Madeline Matson; Sandra Stonebreaker seconded. The motion passed by unanimous vote.
Board Education	Franklin Covey – 7 Habits of Highly Effective People: Brenda Sharkey WSHA Medicaid Update by Nancy Gorshe	

	Board self-evaluations – please turn into Tammie by March 6th.	
Board Calendar	Board Meeting Schedule: Meetings will be held via Zoom and In-Person Capital Projects Committee – 3/18/26 2:30pm Foundation Meeting – No Meeting in March Environment of Care – 3/17/26 2:00PM Quality Committee – 3/18/26 12:00PM Strategic Planning Committee – 3/19/26 Finance Committee – 3/19/26 Board Meeting - 3/26/26 at 4:00PM	
Medical Staff	Medical Staff – Dr. Beaver, Emergency Medicine 2 Years Active Status Dr. Sulottie, Tele-Medicine Radiology	A motion to approve the Appointments / Reappointments was made by Sandy Stonebreaker; Madeline Matson seconded. The motion passed by unanimous vote.
Quality Report	Quality Report: Elise shared the committee had reviewed and approved policies 2026 Quality Improvement Program Plan 2026 Risk Management Plan	A motion to approve the 2026 Quality Improvement Program Plan and 2026 Risk Management Plan was made by Madeline Matson; Elise Chayet seconded. The motion passed by unanimous vote.
Foundation	Carol briefed on the foundation is focused on Women and Children services. They are planning a few events this year, one being the golf tournament and ladies' night out.	
EOC Report	They were focused on Emergency Preparedness and Disaster Medical Staff privileging.	
Strategic Planning	Did not meet.	
Capital Projects Committee	Elise reported: Ad Hoc – they reviewed the projects. Merry-Ann will have more in her report.	
Finance Report January	Eric Volk presented the January Finance report. January Vouchers: 67520 thru 67817 Total Distribution Accounts Payable $1,423,237.48 General Account – including ACH Transactions & Wires 6026 thru 6027 Net Wages including direct deposit transactions $1,852,101.93 Total: $3,275,339.41 December Operating Margin -19.2% Total Margin -14.2% Unrestricted days cash on hand: 92 Inpatient Admissions: 18 Inpatient Length of Stay: 11.28	A motion to approve the January vouchers was made by Madeline Matson; Ariel Smith seconded. The motion passed by unanimous vote.

	Swing Bed Admits: 1 Swing Bed Length of Stay: 9.55 Acute Patient Days: 83 Swing Bed Patient Days: 10 Days in Net A/R Days: 69 Debt Service Coverage: .-0.2 Inpatient Revenue: $459,215 YTD: $459,215 Outpatient Revenue: $4,486,184 YTD: $4,486,184 Clinic Revenue: $YTD: Charity Care: $2,031,172 YTD: $2,031,175 Cash decreased by $(934k) purchases for ongoing capital projects. Net accounts receivable increased by $(746k). Non-depreciable capital assets decreased by $4k due to bond projects. Accured payroll increased $269k due to increased days in the payroll accrual and timing of payroll. Net patient revenue was 21% below budget for the month of December. Net 340B Pharmacy activity had a negative variance of $94K for the month of January. Total operating revenue was below budget by $818k for the January. Gross Revenue: $5.963 million Net Revenue: $2.946 million Operating Revenue $3.041 million Total operating expenses was slightly abovebudget by $2.8k for the month of January. Total non-operating revenue had a negative variance of 41% for the month of January. Op Exp: $3.421 million Op Income: $(380)k Non-Op Rev: $(119)k Net Position: $(260)k	
Bond Projects	Bond Projects: Nursing/Pharmacy and Lab projects are complete; HVAC bids were open on January 22, 2026 and the awarding bid went to Copper Mechanical. The work is underway. Merry-Ann reviewed the Ilwaco Express Care plans with the board. The groundbreaking for Express Care will be April 10, 2026	
CEO Report	2026 will be a year of change for the District. A year of growth, with our new clinic and service lines, and a year of trepidation with payor changes and fiscal unknowns. I am confident with our Strategic Plan as our guide, the engagement of our providers and external strategic partnerships, this year will be a positive one. Financials: January was a difficult month for the District with a monthly loss of $450K. Our volumes were lower than expected across the board. The addition of a locums in OP, along with expanded Express Care days/hours should help offset some of our volume issues. Access is being expanded with the addition of permanent providers (NP &PA) in the next	

	couple of months. Staff Experience: The EAC had a successful Employee Appreciation Week. Elise joined SLT to serve breakfast to staff (at 7 am!) We are preparing to do the first of our quarterly pulse-surveys with staff. Patient Experience: The LBC is open for Women's health needs. This service has been well received by community members. We look forward to adding Peds to the LBC in the next few months. We have added a locum NP to the OP clinic to provide patient access; two permanent providers have been hired (for Ilwaco for now) to be started once credentialing is complete. A locums physician has been hired for Ilwaco to replace the current locum. Bond/Capital Projects: The HVAC project has been awarded. The Express Care project will be ready to bid in March. The Long Beach Clinic will start phase two construction next week. Governmental Affairs: The RHTP funds allotment is still under review by WSHA. There is no allocation amount identified at this time.	
Public Participation	None	
Adjournment	Ariel Smith asked for a motion to adjourn the general meeting; Madeline Matson made a motion; Elise Chayet seconded; all were in favor. Meeting adjourned at 4:50pm	

Submitted and signed by: Tammie Jefferies, Chief of Staff 2.26.2026