Public Hospital District 3 of Pacific County
Ocean Beach Hospital and Medical Clinics
BOARD OF COMMISSIONERS MEETING
March 27, 2025

AGENDA	DISUSSION / CONCLUSION	RECOMMENDATIONS / ACTION / FOLLOW-UP
CALL TO ORDER	The Public Hospital District 3 of Pacific County Board of Commissioners Meeting was called to order March 27, 2025, at 4:00pm by Ariel Smith. **Commissioner's present:** Ariel Smith, Secretary, Commissioner Madeline Matson, Commissioner Sandy Stonebreaker, Commissioner Elise Chayet, Commissioner **Absent:** Nancy Gorshe, Chairperson **Zoom/Conference Line**: Merry-Ann Keane, CEO Eric Volk, CFO Wiplfi **Also, Present** Brenda Sharkey, CNO Tammie Jefferies, Executive Assistant Dr. Gerald Weaver Christine Bighaus, Sr. Director Quality Compliance Officer Carol Zahorsky, Sr. Director of Communications and Community Engagement	
CONENT AGENDA Agenda March Leadership Communication	Nancy Gorshe added additional items to the agenda.	A motion to approve the Consent Agenda Sandra Stonebreaker; Ariel Smith seconded. The motion passed by unanimous vote.

Board Education	Education: Gracie Minks and Jenny Penoyer. Zoom: Jessica Verboomen Pacific County Public Health & Human Services	
Board Calendar	Board Meeting Schedule: Meetings will be held via Zoom and In-Person Ad-Hoc Bond Funds Utilization – Thursday 3/6/25 at 10:00pm Foundation Meeting – March 12, 2025 Environment of Care – Tuesday 3/18/25 Quality Committee – Wednesday, 3/19/25 Strategic Planning Committee – 3/20/25 Finance Committee – 3/20/25 Board Meeting - 3/27/25 4:00pm	
Medical Staff	Dr. Weaver shared that the Medical Staff will be meeting with Dr. Bruce to work on better communication – this continues to be an area that is not as involved in that area. He also shared that the Medical Staff wants to know the plans for the hospital projects. The computer system is still an issue.	
Quality Report	Quality Report: Elise recapped the quality meeting. They approved three policies. Education tools that will be rolling out for SBAR, team communication and patient CUSS words – Concern, Uncomfortable, Safety, Stop. Risk management – talked about how to approach end of life discussions. There was a speaker and quite a few of the providers attended. Contract evaluation is in process for annual review.	
Foundation	Madeline reported the foundation is working on donor policy and how to celebrate the donors. They are talking about doing a donor wall. They purchased a program called Little Green Light which will help with keeping a database on the donations, donors and events they will be having. Carol was introduced to the foundation. They are planning a golf tournament for August 1st.	
EOC Report	Sandy referred to the report. There will be two staff members attending a FEMA training in August, Surf rescue drill is planned for May 12th.	
Strategic Planning	Merry-Ann shared SLT had their initial meeting with Franklin Covey and talked about the customer service training for all the team members as well as leadership development in alignment with our strategic plan. The plan is for it to roll out in May. We have hired Sr. Director of Community Engagement – Carol Zahorsky has joined our team.	
Projects Sub Committee	Lab and Nursing projects have been approved by DOH. The initial meetings with stakeholders have been done. Larry is working on getting a workflow weekly notice to providers. The architect for the clinic expansion should be completed in the next couple of weeks. HVAC system – there may some funding potentially with the State. The kitchen and MRI remain on hold until we know where we are at with the state funding.	
Finance Report	Eric Volk presented the February Finance report. He shared the 340B program was lower	

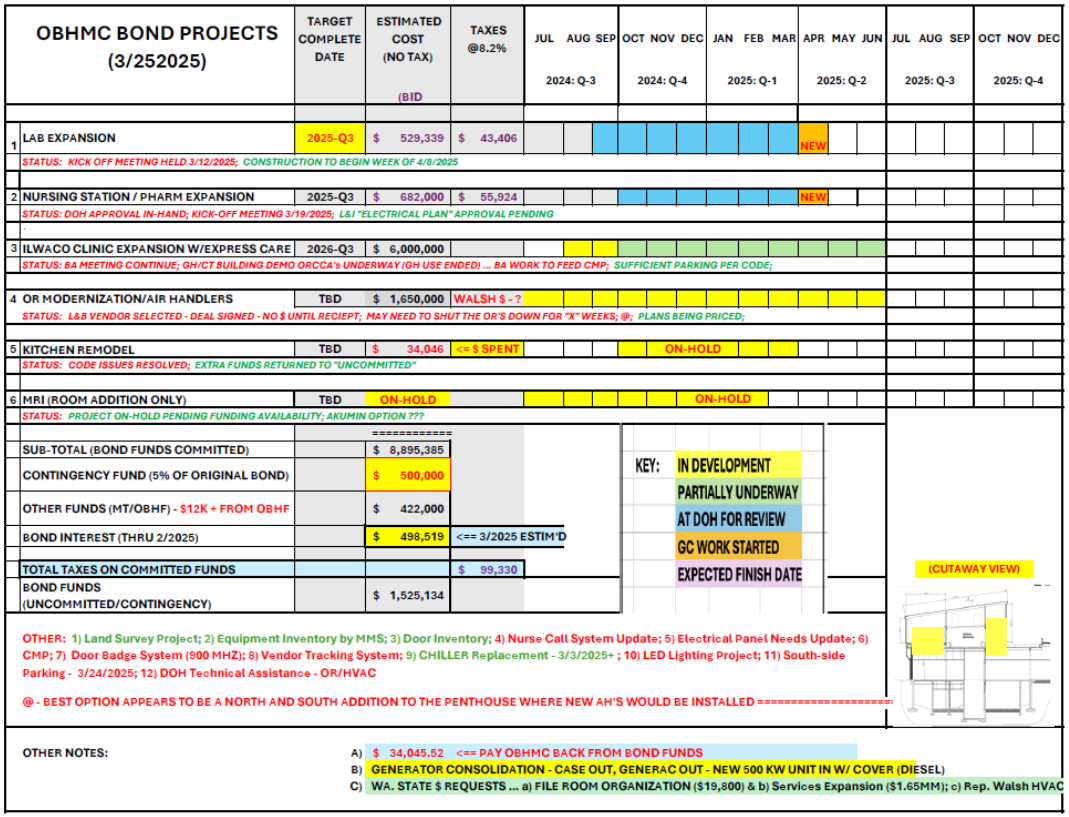
February	due to timing. Two takeaways are we are off budget – it was a shorter month and seasonally overall health denials are over Medicare plans looking to deny plans. They are going back and forth with the Medicare and Medicare Advantage plans. See attached. February Vouchers: 64394 thru 64643 Total Distribution Accounts Payable $32,479,884.90 General Account – including ACH Transactions & Wires 6002 thru 6003 Net Wages including direct deposit transactions $970,048.85 Total General Account: $3,449,993.75 **Total: $3,449,993.75** Unrestricted cash decreased approximately $300k. Net accounts receivable increased approximatley $311k. Non-depreciable capital assets decreased by $33k as supplies are purchased and moved from construction in progress to capital assets. **February** Operating Margin -12.3% Total Margin -5.1 Unrestricted days cash on hand: 101 Inpatient Admissions: 26 Inpatient Length of Stay: 3.4 Swing Bed Admits: 2 Swing Bed Length of Stay: 15.02 Acute Patient Days: 144 Swing Bed Patient Days: 30 Days in Net A/R Days: 60 Debt Service Coverage: 1.13	A motion to approve the February vouchers was made by Ariel Smith; Sandra Stonebreaker seconded. The motion passed by unanimous vote.

Sum of Total Account Balance	Column Labels				Gross
Row Labels	2023	2024	2025	Grand Total	Days
COMMERCIAL	165,088	2,054,329	781,037	3,000,454	**16**
MEDICAID	2,959	45,843	6,761	55,563	**0**
MEDICAID HMO	35,870	584,522	735,362	1,355,754	**7**
MEDICARE	42,313	2,106,439	1,971,352	4,120,104	**22**
MEDICARE HMO	78,956	999,172	678,570	1,756,698	**9**
OTHER		1,856		1,856	**0**
OTHER GOVERNMENT	10,532	1,033,119	251,941	1,295,593	**7**
SELF-PAY	16,923	513,991	132,074	662,988	**3**
Self-Pay After	547,626			547,626	**3**
WORKER'S COMP	24,516	242,208	19,681	286,404	**2**
Grand Total	**924,784**	**7,581,478**	**4,576,778**	**13,083,040**	**69**
Gross Days	**5**	**40**	**24**	**69**	

Gross AR Aging by Category		
2023 AR	924,784	5
2024 + 2025 Self-Pay	646,065	3
2024 + 2025 Third Party	11,512,191	61
Total	**13,083,040**	69

2023 < Gross AR Balances		
5/31/2024 2023 Balance	7,002,127	37
6/30/2024 2023 Balance	6,237,680	33
7/31/2024 2023 Balance	4,166,199	22
1/31/2025 2023 Balance	924,784	5

Bond Projects:

		
Resolution 2025-01 Surplus	A Resolution of the Board of Commissioners of Public Hospital District 3 of Pacific County, Washington (the "District") relating to the disposal of certain surplus personal property owned by the District. See attached.	A motion to approve the Resolution 2025-01 was made by Elise Chayet; Sandra Stonebreaker seconded. The motion passed by unanimous vote.
CEO Report	March has been a busy month for the District as we continue to focus on our 2025 Strategic plan and our CHNA work. Patient Access, Staff and Patient Experience, and Bond Projects have all been priorities. Financials: FY 2025 has not started in the positive for OBH. The District saw another month of loss ($200K) with the resultant decrease of Days Cash on Hand. The focus of patient access and expansion of service lines will help to stabilize the District. ACO: The TRC has been made aware that OBH will not participate in the ACO in 2026. A meeting has been called for May for the TRC ACO participants to understand the	

	path forward. Staff Experience: The initial meeting with Franklin Covey was held to discuss the planned customer service training to all team members as well as leadership development in alignment with our Strategic plan. The roll-out is anticipated for May. Patient Experience: The role of Sr. Director of Community Engagement has been hired. Carol Zahorsky has joined our team. Carol has just completed the 2024 OBH Community Benefit Report and will begin working on our OBH rebrand and Foundation support. We are excited to have Carol join our team. Bond Projects: Both the Lab expansion project and the Nursing station/Pharmacy refresh project have been approved by DOH. Inline Construction has begun meeting with our OBH teams. We are excited that construction on both projects will begin in April. Boulder & Associates are currently in the design phase of construction. The OBH team is working on the anticipated removal of the Grey house and preparation of the site. Governmental Affairs: With the new Federal Administration many changes have been made that have a potential to impact OBH. At this time, I continue to monitor changes daily with WSHA and AHA. Most concerning are changes to the SNAP program (no current Federal approval) and Medicaid changes yet to be declared	
New Ocean Beach Health Logo	Merry-Ann presented the new logo that will reflect the new name.	A motion to approve the new logo was made by Elise Chayet; Sandra Stonebreaker seconded. The motion passed by unanimous vote.
Public Participation	Nancy opened the meeting up to public participation. No discussion.	
Adjournment	Nancy asked for a motion to adjourn the general meeting; Elise Chayet made a motion; Madeline Matson seconded; all were in favor. Meeting adjourned at 5:019pm	

Submitted and signed by: Tammie Jefferies, Executive Assistant 03.27.25